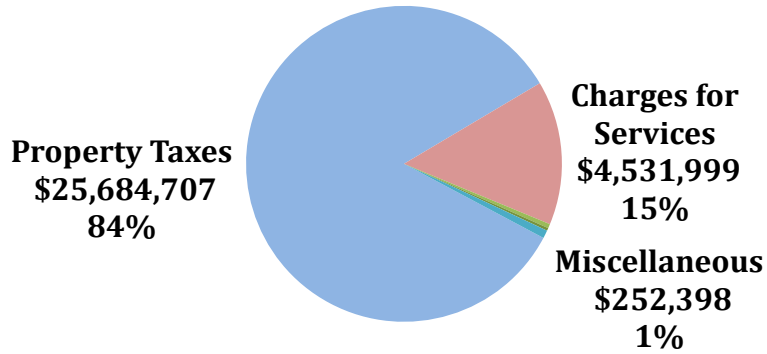


NOVATO FIRE PROTECTION DISTRICT  
STATEMENT OF ACTIVITIES

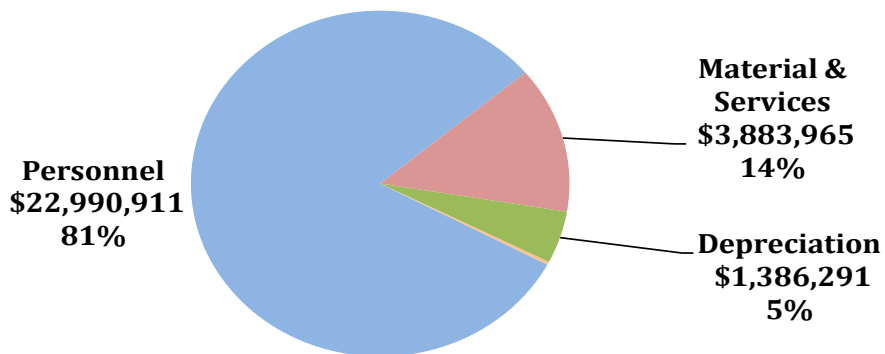
**Where the Money Comes From**



**Property Taxes** – The District receives the majority of its revenue from property taxes. This includes secured property (real estate), unsecured property (business property), special assessments and Education Revenue Augmentation Fund.

**Charges for Services** – The District generates revenue from ambulance service fees, ambulance billing service fees, plan check fees and administration services to other governmental agencies.

**Where the Money Goes**



**Personnel** – The majority of District expenses is in personnel costs. This includes salaries, overtime, health insurance, retirement and Workers Compensation.

**Material & Services** – This includes insurance, utilities, fuel, maintenance on facilities and equipment, dispatch services, County of Marin fees, computer hardware and software, etc.

**Depreciation** – This is a periodic expense related to long life assets, such as building facilities, fire apparatus and equipment.